**LEADERSHIP**

### SWAT COMMAND DECISION-MAKING AND LEADERSHIP II

**32 HOURS OF TRAINING OVER 4 DAYS**

This is a follow-on course to the SWAT Command Decision-Making and Leadership I course. A comprehensive array of topics will be discussed including improving the structure and delivery of training, maximizing training hours, methods to incorporate SWAT into large scale planned operations, problem-solving methods and analytical thinking, organizational leadership, trust, and much more. Overall discussions will aid students in their role as leaders within their units and agencies.

*This class includes intensive academic and theoretical components. Students will conduct research, participate in analytical discussions, and produce written documents to enhance team preparedness.*

### LEARNING OBJECTIVES

- Understanding and proper application of problem-solving techniques and analytical thinking
- Deconstructing team, squad, and individual skills
- Identifying and distinguishing between basic aspects of several modern leadership theories
- Identifying critical mission areas and logistical concerns of a large operation
- Identifying various potential missions that would benefit from a multi-jurisdictional response
- Understanding the relationship between tactics and tempo

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**SCHEDULE**

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<td>PROBLEM SOLVING, ANALYTICAL THINKING AND DECISION-MAKING</td>
<td>CRITICAL THINKING SKILLS AND DECISION-MAKING</td>
<td>UNDERSTANDING THE RELATIONSHIP BETWEEN TACTICS AND TEMPO</td>
<td>EMOTIONAL INTELLIGENCE: “A CLOSER LOOK”</td>
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<td>TEAMS AND TRUST: BUILDING AND MAINTAINING TRUST IN TACTICAL TEAMS</td>
<td>UNDERSTANDING THE RELATIONSHIP BETWEEN TACTICS AND TEMPO</td>
<td>MAXIMIZING TRAINING AND IMPROVING PERFORMANCE</td>
<td>INTEGRATING SWAT INTO LARGE-SCALE PLANNED OPERATIONS</td>
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